

Report to:	Health and Wellbeing Board
Relevant Officer:	Karen Smith, Director of Adult Social Services / Director of Health and Care Integration, Lancashire and South Cumbria Integrated Care Board (ICB)
Relevant Cabinet Member:	Councillor Neal Brookes, Cabinet Member for Adult Social Care
Date of Meeting:	18 October 2023

BLACKPOOL PLACE-BASED PARTNERSHIP DEVELOPMENT

1.0 Purpose of the report:

1.1 To update the Health and Wellbeing Board on recent progress and developments regarding Blackpool's Place-based partnership

2.0 Recommendation(s):

2.1 To consider the Place-based partnerships progress to date and to continue to support the partnership in its ambition to promote health and care integration further.

2.2 To note the Place Integration Deal for the Lancashire and South Cumbria places that was agreed by the Lancashire and South Cumbria Integrated Care Board (ICB) in July and offer reflections on such.

2.3 To agree to receive a further update report at the 13 December 2023 meeting, outlining options and recommendations for governance of the joint planning, delivery and commissioning arrangements that will enable the implementation of the Place Integration Deal in Blackpool.

3.0 Reasons for recommendation(s):

3.1 The Blackpool place-based partnership will require the support of partners across Blackpool, to be successful in its ambition to promote integration. An ambition which aligns with the key statutory functions of the Health and Wellbeing Board and which includes setting the strategic direction to improve health and wellbeing (Department of Health and Social Care (2022) Health and Wellbeing Boards – Guidance. Available at: [Health and wellbeing boards – guidance - GOV.UK \(www.gov.uk\)](https://www.gov.uk/guidance/health-and-wellbeing-boards-guidance))

Promoting integrated, person-centred care and health improvement is a key objective of:

- the DHSC's adult social care reform vision
- the Health and Care Act 2022
- the NHS Long Term Plan
- the DHSC's integration white paper (Health and social care integration: joining up care for people, places and populations)

3.2 Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.3 Is the recommendation in accordance with the Council's approved budget? Yes

4.0 Other alternative options to be considered:

4.1 None

5.0 Council priority:

5.1 The relevant Council priority is: "Communities: Creating stronger communities and increasing resilience"

6.0 Background information

6.1 Members will recall from the March 2023 Health and Wellbeing Board meeting's Place-based partnership update that there is a long-term vision for developing and delegating responsibility to the 4 Lancashire and South Cumbria Place-based Partnerships which comprise:

- Blackburn with Darwen
- Blackpool
- Lancashire
- South Cumbria

The long-term aspirations are that each of the 4 Lancashire and South Cumbria Places will:

- Coordinate the planning and delivery of all-age, community-based service provision for physical and mental health care.
- Focus on supporting people to live well and independently; reducing health inequalities

and unwarranted variation within their place.

- Collaborate with a different place (Place+) or as a collective of four places in Lancashire and South Cumbria (all places).
- Hospitals Trusts will be important as partners and large-scale employers, to ensure seamless pathways for residents and in supporting health creation, prevention, providing care in neighbourhoods and ongoing support for people to remain at home.
- However, planning and delivery of most hospital-based (secondary) and specialist (tertiary) care provision is not in scope for planning and delivery within Place-based Partnerships.
- While this is a broad overview of the Integrated Care Partnership's aspirations for places in Lancashire and South Cumbria, the focus in Blackpool will be on Blackpool and its specific and unique needs.

To facilitate this, a programme of work has been underway with the Integrated Care Board to consider delegations to place.

The Lancashire and South Cumbria Place Integration Deal was agreed by the Integrated Care Board on 5 July 2023 and sets out the way in which places will operate within the Integrated Care Board's operating arrangements.

It describes:

- The expectations of places - what we agree should be planned and delivered in places.
- The resources that places will receive from the Integrated Care Board to deliver these expectations – delegations, people and funding allocations.
- The ways of working that will enable the primacy of place and the principle of subsidiarity to be enacted successfully – how places will interact with the Integrated Care Board ICB directorates and how decision-making will happen between partners in each place.

Underpinning the Deal, is the assumption that planning and delivery will happen at place unless required as one of these three subsidiarity tests:

- Working at scale is necessary to achieve a critical mass to get the best outcomes.
- Where variation in outcomes is unacceptably high and working together will help to reduce variation and share best practice.
- Where working at scale offers opportunities to solve complex, intractable problems.

Delegations are to be enacted in a staged way through a series of phases, with the ICB's Better Care Fund and Population Health resources potentially flowing first (by April 2024).

Key practicalities, such as what exactly is in scope for each of the areas which are being identified, how this will actually be implemented and what this means in terms of resource to support, is still being considered and worked through, acknowledging the scale and complexities of this work.

Delegations and authority to act, from the Integrated Care Board ICB in this first instance, will allow the Blackpool Place-based partnership to be even more agile in terms of mobilising transformation and being more responsive to local need and bringing decision making closer to the communities it serves. This will ultimately ensure more effective delivery of the Partnership's key priorities and those of the newly emerging Health and Wellbeing strategy, which members considered at the Health and Wellbeing workshop back in June 2023.

Following agreement with the Integrated Care Board in July 2023, discussions are now commencing with local council and other place partners, to consider their ambitions for integration and practically how this could work and via what means and mechanisms.

The Board is being asked to note that implementation of the Place Integration Deal is likely to be a 2-3 year development journey for the Lancashire and South Cumbria places and those organisations that are key partners in places across the Lancashire and South Cumbria system. There will also be a robust process to determine the readiness of places in terms of delegation – the detail for which is also being worked through currently.

Effectively managing the responsibility and budgetary allocations associated with the Place Integration Deal will require the relevant governance to be in place. This work is also currently underway and considering existing mechanisms e.g. the Better Care Fund (BCF).

Further detail with regards to the Place Integration Deal, potential scope and suggested phased approach to governance is available to members in Appendix 4a.

It is proposed that a report will be brought back to the Health and Wellbeing Board at the meeting scheduled for 13 December 2023 , to outline and consider options and recommendations.

6.2 Place-based partnership delivery update –

In tandem with the work outlined above, Blackpool Place-based partnership continues to make progress. Two examples of such are outlined below –

- Active into Autumn – a follow-up event to that which took place in March 2023, highlighting all the great activities and support which is available to the community of Blackpool. Over 50 organisations willingly gave up their time to showcase at this event – a true testament of collaboration.
- Emerging Joint Local Health and Wellbeing strategy (JLHWS) – members had asked previously that the emerging, new strategy takes account of what is already in existence,

particularly the Place-based partnership priorities and ensuring alignment with. Following a series of discussions with stakeholders to identify gaps and opportunities in existing strategies, sub priorities have now been drafted as outlined within the Progress update report.

6.3 Does the information submitted include any exempt information? No

7.0 List of Appendices:

7.1 Appendix 4a – Lancashire and South Cumbria Place integration deal slides

8.0 Financial considerations:

8.1 None presently.

9.0 Legal considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Equalities considerations:

11.1 An underlying theme of Place-based partnerships is to improve people’s health and wellbeing and reduce health inequalities that exist in Blackpool. It is not anticipated that this early work would adversely impact on key protected equality groups.

12.0 Sustainability, climate change and environmental considerations:

12.1 Reducing Blackpool’s contribution to the climate crisis and creating resilience to respond to the worst impacts of climate change is an opportunity to protect health.

Examples of how the work of the Place-based partnership could promote healthy living while reducing environmental impacts include promoting active travel, reducing the carbon footprint of healthcare facilities, and ensuring that new programmes support the local environment.

However, programmes of work are still in their early development.

13.0 Internal/external consultation undertaken:

13.1 None.

14.0 Background papers:

14.1 None.